# **Public Document Pack**



To: Members of the Partnerships

**Scrutiny Committee** 

Date: 18 July 2014

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#### **Dear Councillor**

You are invited to attend a meeting of the **PARTNERSHIPS SCRUTINY COMMITTEE** to be held at **9.30 am** on **THURSDAY**, **24 JULY 2014** in **CONFERENCE ROOM 1A**, **COUNTY HALL**, **RUTHIN**.

Yours sincerely

G. Williams Head of Legal and Democratic Services

#### **AGENDA**

# PART 1 - THE PRESS AND PUBLIC ARE INVITED TO ATTEND THIS PART OF THE MEETING

# 1 APOLOGIES

### 2 DECLARATION OF INTERESTS

Members to declare any personal or prejudicial interests in any business identified to be considered at this meeting.

#### 3 URGENT MATTERS AS AGREED BY THE CHAIR

Notice of items which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972.

# 4 MINUTES OF THE LAST MEETING (Pages 5 - 10)

To receive the minutes of the Partnerships Scrutiny Committee held on the 5<sup>th</sup> June, 2014 (copy enclosed).

# 5 DENBIGHSHIRE'S WELL-BEING PLAN UPDATE (Pages 11 - 26)

To consider a report by the Partnerships and Communities Team Manager (copy enclosed) which provides an update on the progress of the project plan for publication of Denbighshire's second Single Integrated Plan (henceforth SIP).

9.35 a.m.

# **6 FAMILIES FIRST** (Pages 27 - 38)

To consider a report by the Early Intervention, Strategy and Support Service Manager (copy enclosed) which details the progress to date in delivering the Families First Action Plan and Outcome 4 of the BIG Plan.

10.10 a.m.

#### **Comfort Break**

For business item 7 the Committee will be sitting as the Council's designated Crime and Disorder Scrutiny Committee in accordance with the Police and Justice Act 2006 ss.19 and 20

# 7 COMMUNITY SAFETY UPDATE (Pages 39 - 48)

To consider a report by the Partnerships and Communities Team Manager (copy enclosed) which details the performance of the Joint Community Safety Partnership in 2013-2014.

10.55 a.m.

# 8 SCRUTINY WORK PROGRAMME (Pages 49 - 66)

To consider a report by the Scrutiny Coordinator (copy enclosed) seeking a review of the committee's forward work programme and updating members on relevant issues.

11.30 a.m.

#### 9 FEEDBACK FROM COMMITTEE REPRESENTATIVES

To receive any updates from Committee representatives on various Council Boards and Groups

11.15 a.m.

#### **MEMBERSHIP**

# Councillors

Councillor Jeanette Chamberlain-

Councillor Raymond Bartley (Vice-Chair)

Jones (Chair)

Ann Davies Meirick Davies Richard Davies Alice Jones Pat Jones Margaret McCarroll Dewi Owens Merfyn Parry Bill Tasker

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All Councillors for information Press and Libraries Town and Community Councils



# PARTNERSHIPS SCRUTINY COMMITTEE

Minutes of a meeting of the Partnerships Scrutiny Committee held in Conference room 1A, County Hall, Ruthin on Thursday, 5 June 2014 at 9.30 am.

#### **PRESENT**

Councillors Raymond Bartley (Vice-Chair), Jeanette Chamberlain-Jones (Chair), Ann Davies, Meirick Davies, Richard Davies, Pat Jones, Margaret McCarroll, Dewi Owens and Merfyn Parry

Observers: Councillors Huw Hilditch-Roberts and Martyn Holland

#### **ALSO PRESENT**

Director of Social Services (NS), Head of Children & Family Services (LR), Business Manager, Safeguarding & Reviewing Team (GH), Early Intervention, Strategy & Support Service Manager (VA), Business Support Early Intervention Officer (MH), Scrutiny Coordinator (RE) and Committee Administrator (SLW)

# 1 APOLOGIES

Apologies for absence were received from Councillors Bill Tasker

Apologies were also received from the Lead Member for Social Care & Children's Services, Councillor Bobby Feeley.

# WELCOME

The Chair welcomed all Members and Officers to the Partnerships Scrutiny Committee meeting and especially to the Director of Social Services, Nicola Stubbins, who was attending her first Partnerships Scrutiny Committee meeting.

The Chair also extended a welcome to two new Members, namely Councillors Raymond Bartley and Richard Davies.

The Chair informed the Committee of the resignation from Partnerships Scrutiny Committee of Councillor Alice Jones. A letter had been sent to Councillor Jones, on behalf of the Committee, to thank her for all her hard work on the Committee.

#### 2 ELECTION OF VICE-CHAIR

In accordance with the Council's Constitution, CVs/Statements had been requested from interested parties for the office of Vice-Chair.

Councillor Raymond Bartley had submitted a Statement and the nomination had been proposed and seconded for the office of Vice-Chair of the Partnerships Scrutiny Committee.

**RESOLVED** that Councillor Raymond Bartley be appointed Vice-Chair for the ensuing year.

# 3 DECLARATION OF INTERESTS

Councillor Raymond Bartley declared a personal interest, as a Trustee of Home Start, in Item 9, North Wales Regional Advocacy Service for Children and Young People.

# 4 URGENT MATTERS AS AGREED BY THE CHAIR

No urgent matters.

# 5 MINUTES OF THE LAST MEETING

The Minutes of a meeting of the Partnerships Scrutiny Committee held on Thursday, 10 April, 2014 were submitted.

**RESOLVED** that the Minutes of the meeting held on Thursday, 10 April, 2014, be received and approved as a correct record.

#### 6 CONWY AND DENBIGHSHIRE LOCAL SAFEGUARDING CHILDREN'S BOARD

The Head of Children & Family Services introduced the report (previously circulated) for Scrutiny Members to monitor the Local Safeguarding Children's Board's achievements and performance in delivering its key priorities for 2013/2014 and information on its key priorities for 2014/2015.

Leighton Rees, Head of Children & Family Services was in attendance as Chair of the Local Safeguarding Children's Board (LSCB).

The Business Manager stated that an LSCB report had previously been presented to Partnerships Scrutiny Committee in November 2013 and it had been requested at that meeting that an update on the key priorities for 2013/14 be presented to the Committee.

Committee members considered the report and progress made during 2013/14 with the delivery of the LSCB's key priorities.

Whilst it had been acknowledged that the delivery of some of the priorities had been somewhat impeded by work taking place to establish a Regional Safeguarding Children's Board and to develop the interfaces between the Regional Board and sub-regional delivery groups, members did have a number of concerns. These concerns related to:

 The Safe Employment Task & Finish Group which had not met due to difficulties in finding a mutually convenient date and time to ensure maximum attendance or due to adverse weather conditions. Members suggested that the use of video conference facilities could be the way of overcoming such problems and ensuring that the Group met to progress its work and deliver

- the guidance. The Committee asked to be kept informed of the Task & Finish Group's progress in delivering its objectives.
- GPs' interaction with child protection referrals, particularly their willingness to draw suspected child abuse cases to Children's Services/ Health Board's safeguarding officers' attention. Members asked that progress in developing GPs' involvement with the referral process be reported to them in due course.

Discussion also took place on the LSCB and Children's Services approach to emotional neglect and the way they worked with other organisations and agencies with respect to dealing with emotional neglect cases. Officers advised that emotional neglect was a difficult area as there were no clearly defined boundaries of what exactly constituted emotional neglect. Members were keen to know whether there was a policy in operation in the County's schools to help identify emotional and physical abuse or neglect. The also requested to know whether siblings and friends of disabled children were being monitored to ensure that they were not being inadvertently excluded from normal school activities because they were acting as their carer whilst in school.

Following a detailed discussion, the Committee:

#### RESOLVED:

- (a) To accept the report and note the progress achieved in delivering the Conwy and Denbighshire Local Safeguarding Children's Board Business Plan for 2013/14;
- (b) That every effort be made to facilitate the work of the Safe Employment Task & Finish Group and to deliver the Guidance;
- (c) That the Board should continue to work with GPs with a view to enhancing their interaction with the child protection referral process;
- (d) That information on the progress achieved with both (b) and (c) above be reported back to the Committee in due course;
- (e) That information on membership of the new North Wales Safeguarding Children's Board and the Conwy and Denbighshire Safeguarding Delivery Group be circulated to members as soon as they become available;
- (f) That information be provided on the number of children educated at home across the County and on measures being taken in the County's schools to support siblings and friends of disabled pupils to ensure that they are not inadvertently excluded from school and childhood activities or experiences due to their caring duties.

#### 7 SCRUTINY WORK PROGRAMME

A copy of a report by the Scrutiny Co-ordinator, which requested the Committee to review and agree its Forward Work Programme, and provided an update on relevant issues, had been circulated with the papers for the meeting. The Cabinet Forward Work Programme had been included as Appendix 2, and a table summarising recent Committee resolutions, and advising on the progress of their implementation, had been attached at Appendix 3. Also attached was a list of Scrutiny representatives on Service Challenge Groups 2013/2014 as Appendix 4.

The Committee considered its draft Forward Work Programme for future meetings as detailed in Appendix 1. Members requested that Lead Members, Councillors Huw Jones, Eryl Williams, Bobby Feeley and David Smith be invited to present their reports at the July 2014 meeting of the Committee. The Leader, Councillor Hugh Evans, would be invited to attend if his schedule allowed.

Regarding Partnerships Scrutiny representatives on Service Challenge Groups 2013/14, two changes to the representation were made:

- Business Planning & Performance Councillor Richard Davies
- Planning & Public Protection Councillor Raymond Bartley

The School Standards Monitoring Group requested a representative and substitute from Partnerships Scrutiny Committee to attend the Group. Councillor Dewi Owens agreed to continue as the representative and Councillor Richard Davies agreed to act as substitute representative.

Members were urged to attend the Service Challenge Groups but if they were unable to attend then to attempt to arrange for a substitute member to attend in their place.

Following a request from the Scrutiny Chairs and Vice Chairs Group, members had been asked if they required any further scrutiny training. Members of Partnerships Scrutiny all confirmed they would benefit from a scrutiny refresher training session.

**RESOLVED** that subject to the above, the Work Programme as set out in Appendix 1 to the report be approved.

#### 8 FEEDBACK FROM COMMITTEE REPRESENTATIVES

The Chair had recently attended the Denbighshire Health & Social Care Board. The Scrutiny Co-ordinator was in contact with Betsi Cadwaladr University Health Board (BCU) regarding dates for their attendance at a future meeting of the Committee.

The Chair suggested the following be added to a future Partnerships Scrutiny Committee meeting with BCU representatives:

- Single point of access for adults
- Communication on hospital discharge

**RESOLVED** that the feedback be noted.

# **EXCLUSION OF PRESS AND PUBLIC**

**RESOLVED** that under Section 100A of the Local Government Act 1972, the Press and Public be excluded from the meeting for the following items of business on the grounds that it involved the likely disclosure of exempt information as defined in Paragraph 14 of Part 4 of Schedule 12A of the Local Government Act 1972.

#### 9 NORTH WALES REGIONAL ADVOCACY SERVICE

The Head of Children & Family Services introduced the confidential report (previously circulated) for Scrutiny Members to consider proposals for commissioning an independent advocacy service for vulnerable children and young people across the North Wales region from April 2015 onwards.

Information had been provided on the proposal for commissioning an independent advocacy service for vulnerable children and young people known to Social Services in North Wales. The collaboration included the six North Wales local authorities.

Members were advised that the Children's Commissioner for Wales was eager that all children and young people in Wales should have access to an advocacy service. However, the proposal under consideration was to commission an independent regional service that would be accessible to all children known to Social Services across North Wales.

Commissioning the service on a regional basis would help ensure that children and young people across the region would have access to a fair and equitable service, with specialists in various fields accessible to all who qualified for the service.

The new service would also build upon new and more proactive ways of engaging with the children and young people concerned. It had the potential to engage with them at an earlier stage and, therefore, address matters of concern with respect to their care before they escalated to a more serious concern or complaint. A more proactive service, which would be widely promoted to those who qualified to use it, also had the potential to be a more cost effective service.

Members supported the objective and aims of the regional service, but raised concerns on whether the proposed funding would be adequate, particularly in light of the risks outlined in the business case with respect to compromising and diluting the quality of the service, limiting tendering process choices and users choice of advocate. Assurances were given that potential service providers had already expressed an interest in delivering the service despite the limited financial resources available. Contract award, management and monitoring procedures would be sufficiently robust to ensure that the specified service would be delivered within the contract award price. Quarterly contract management procedures would be established and regular meetings would be held with the service provider to discuss all aspects of contract management and delivery.

Members requested that a Council Briefing session be arranged for officers to highlight the importance of corporate parenting, advocacy services and other matters relating to looked after children to all councillors.

Following detailed discussion the Committee:

#### RESOLVED:

- (i) Subject to the above observations and the assurances received with respect to the allocated budget being sufficient to deliver the service, to support the proposal to commission a regional advocacy service for vulnerable children and young people; and
- (ii) To recommend to Cabinet that it supports the proposal to commission a North Wales Advocacy Service for Children and Young People subject to the reassurances given that the budget is sufficient to deliver the service and to discharge the Council's duty to support children and young people to make representations or complaints about their care in the services.

**MEETING CONCLUDED AT 12.00 P.M.** 

# Agenda Item 5

Report to: Partnerships Scrutiny Committee

Date of Meeting: 24<sup>th</sup> July 2014

Lead Member/Officer: Leader/Head of Business Planning and Perfromance

Report Author: Partnerships and Communities Team Manager

Title: Denbighshire's Wellbeing Plan update

# 1. What is the report about?

Denbighshire's Wellbeing Plan – the Single Integrated Plan.

# 2. What is the reason for making this report?

To update the Partnerships Scrutiny Committee on the progress of the project plan for publication of Denbighshire's second Single Integrated Plan (henceforth SIP).

#### 3. What are the Recommendations?

To consider Denbighshire's Wellbeing Plan providing comment as necessary.

# 4. Report details

# 4.1 Background Information

- 4.1.1 The Big Plan Part 1 (TBP1) demonstrated benefits of integrated planning including: streamlining of an integrated Partnerships & Communities Team; the development of a single integrated needs assessment; development of a joint performance management framework and the improved co-ordination of community engagement and consultation.
- 4.1.2. Building on their experience of developing and reporting on Big Plan Part 1 Denbighshire's Strategic Partnership Board (DSPB), adjusted their approach to the formation of the next Single Integrated Plan (SIP) to
  - Reduce the number of outcomes to be addressed within the Single Integrated Plan
  - Adopt a meaningful evaluation framework for performance and improvement activities to be better able to identify how citizens of Denbighshire are better off.
- 4.1.4 The Denbighshire Strategic Partnerships Board's work has been underpinned by a number of task and finish groups to inform Denbighshire Strategic Partnerships Board on operational delivery within priority areas and advise how benefits may be realised.

# 4.2 Needs Assessment

- 4.2.1 The needs assessment activity necessarily concentrated on researching and publishing themed known local data alongside the highlighting of good practice or innovative responses to the themes from across the country and world.
- 4.2.2 This approach has attempted to combine needs assessment data with predictions of future need linked to economic and/or demographic change.

- This work will be developed and refined throughout the lifetime of Denbighshire's Wellbeing Plan.
- 4.2.3 The ambition is to create an ongoing partnership needs assessment profile for Denbighshire which is continually refined as new information is gathered and published locally, regionally and nationally.

# 4.3 Performance Monitoring

- 4.3.1 In line with the principle of a streamlined approach, Denbighshire's Wellbeing Plan will require a lighter touch in terms of monitoring performance.
- 4.3.3 The themes and desired outcomes for Denbighshire's Wellbeing Plan will remain constant, but the activities leading to the outcomes will be more fluid than in BIG Plan Part 1. This will allow for an innovative and flexible approach to achieving the outcomes, and it will support the emphasis on identifying outcomes rather than outputs. A constant review of needs assessment data coupled with a dynamic assessment of activities designed to achieve the outcomes will create a vibrant, meaningful plan which is recognised by all.

# 4.4 Publication of Denbighshire's Wellbeing Plan

- 4.4.1 The draft Plan (Appendix 1) is currently out for consultation. The delivery framework described above creates a fluid 3-dimensional model for Denbighshire's Wellbeing Plan which demands an innovative publication mechanism.
- 4.4.2 A web-based model is being researched which allows for a simple view of Denbighshire's Wellbeing Plan and simultaneously allows a more detailed assessment of what is being done, by whom, why, and what difference is being made.
- 4.4.3 Other methods of publication will also be considered to ensure equality of access and cost effectiveness.

# 5 Areas of concern / Members need to know about

- 5.1 Partners and stakeholders should be assured that priorities within BIG Plan Part 1 remain areas of partnership activity to improve outcomes for residents, although the SIP will concentrate on a smaller number of themes for the next period.
- 5.2 Due to inconsistent engagement with all partners through the planning stages of Denbighshire's Wellbeing Plan, members will need to be assured that the initiatives have a shared commitment from all partners in Denbighshire to ensure the plan has resonance across the county.

# 6 How does the decision contribute to the Corporate Priorities?

6.1 A single integrated plan meets the statutory duties in relation to the development of plans and strategies required under legislation for Local Government (Wales) Measure 2009 (Part 2: Ss 37 – 46), the Children Act 2004 (Part 3: S26), the National Health Service (Wales) Act 2006 (Part 3: S40) and the Crime and Disorder Act 1998 (Part 1: S6).

# 7. What will it cost and how will it affect other services?

7.1 There is no extra funding available for the delivery of the SIP: partners will carefully consider the business case for each proposed initiative, seeking opportunities for sustainable use of existing resources to meet the identified outcomes.

# 8. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

8.1 The Equality Impact Assessment for Denbighshire's Wellbeing Plan is being dynamically reviewed alongside the plan's development and will be published on the website.

# 9. What consultations have been carried out with Scrutiny and others?

- 9.1 A programme of engagement activities has taken place over a period of several months. The initial phase of the engagement process was designed to inform the drafting of Denbighshire's Wellbeing Plan, followed by the current consultation phase when the draft document is being widely shared with partners and the community at large.
- 9.2 The Engagement Working Group consists of representatives from Denbighshire County Council, Denbighshire Voluntary Services Council, Betsi Cadwaladr University Health Board, North Wales Police, North Wales Fire & Rescue, Welsh Government and Llandrillo College. The group prepared a generic questionnaire which was widely distributed at various events, meetings and targeted groups during the summer months. The questionnaire asked people to identify what three things they would like to change in Denbighshire, how they could become involved in securing change and what area of the county did they live in. The questionnaire also listed the existing priorities and asked residents to score in order of importance.
  - The questionnaire and a supporting 'briefing pack' was distributed at summer village events, county shows and targeted groups such as housing tenants and, through Survey Monkey, employees of partner organisations who live and/or work in Denbighshire.
  - Specific events were held to encompass the views of two identified 'hard to reach 'groups: namely the rural communities of Denbighshire and the views of young people.
  - Over 170 individual responses were received and collated. In addition the views of two Third Sector Workshops and a Young People's Conference were analysed.

#### 9.3 **Public Engagement Feedback**

An analysis of the engagement results can be found in Appendix 2. Some common threads appeared which informed early drafts of Denbighshire's Wellbeing Plan:

 Responses from Rhyl indicate residents are concerned about the inegativity which surrounds the town and perceptions of a poor image and unfair reputation that are fostered by national and regional media. This differs significantly from the original feedback relating to BIG Plan Part 1 in 2010 when the need for investment was the key requirement.

- Rural issues surface with lack of rural transport, poor broadband access and housing for young people, support for 'vulnerable families' and support for the elderly.
- Issues relating to young people included lack of public and affordable transport, access to social media, supporting them to access employment opportunities, and more education in the field of health.
- The provision of more quality job opportunities, training, apprenticeships, career advice and volunteering opportunities.
- Concern as to the demographic reduction in the use of the Welsh Language and culture.
- 9.4 The formal consultation period is 15 May to 31 August during which time the draft Plan will be widely distributed and responses collated.
- 9.5 The final draft of the Wellbeing Plan is due to be presented to full Council on 4<sup>th</sup> November.

# 10. What risks are there and is there anything we can do to reduce them?

- 10.1 With a significant reduction of size and scope for the Single Integrated Plan there is a risk that Denbighshire will be challenged as to how we are meeting our statutory duties. The clear link between statutory duties and partnership activities to support the delivery of the Single Integrated Plan will therefore be made explicit on publication
- 10.2 The success of the Single Integrated Plan will rely on partner involvement and meaningful public and partner engagement. To ensure the shared ownership of the Single Integrated Plan it will be ratified by boards of all Local Service Board partner organisations and performance will be closely monitored by the Conwy & Denbighshire Local Service Board going forward.

# 11. Power to make the decision

Articles 6.1 and 6.3.3(a) of the Council's Constitution outlines scrutiny's powers with respect to the Single Integrated Plan.

# **Contact Officer:**

Partnerships and Communities Team Manager

Tel: 01824 706291

# **Background Papers:**

The report of the Commission on Public Service Governance and delivery (Welsh Government): <a href="http://wales.gov.uk/topics/improvingservices/public-service-governance-and-delivery/report/?lang=en">http://wales.gov.uk/topics/improvingservices/public-service-governance-and-delivery/report/?lang=en</a>

Shared Purpose – Shared Delivery (Welsh Government): <a href="http://wales.gov.uk/topics/improvingservices/publicationsevents/publications/sharedpurpdel/?lang=en">http://wales.gov.uk/topics/improvingservices/publicationsevents/publications/sharedpurpdel/?lang=en</a>





Please find attached the consultation draft of Denbighshire's Wellbeing Plan. This is Denbighshire's Single Integrated Plan, incorporating the statutory plans such as the Health, Social Care & Wellbeing Plan, Children & Young Peoples Plan, the Community Strategy and others. This replaces The BIG Plan which is due to end this year. You will notice that we have taken a different approach to strategic planning in light of what we learned from implementing The BIG Plan and in light of challenges in strategic planning and partnership working during this period of considerable financial funding pressures.

The consultation runs to the end of August, and I would be grateful to hear your views. Either send your comments by e-mail to <a href="mailto:partnership.support@denbighshire.gov.uk">partnership.support@denbighshire.gov.uk</a> or complete the simple online survey on <a href="https://www.surveymonkey.com/s/DenbighshireWellbeing">https://www.surveymonkey.com/s/DenbighshireWellbeing</a>

All comments received will be considered and amendments to the plan will be made where appropriate.

Denbighshire's Wellbeing Plan will be published by the Conwy & Denbighshire Local Service Board in

December this year.

Thank you for your contribution.

Best wishes

Liz Grieve
Partnerships & Communities Manager
On behalf of Conwy & Denbighshire Local Service Board





















# Supporting Independence & Resilience: Denbighshire's Wellbeing Plan

What do we mean by Independence? We are independent when we have freedom to make choices for ourselves and the ability to live our lives with minimal help from others.

What do we mean by Resilience? We are resilient when we use our resources and knowledge to prepare for the future.

These definitions apply to individuals and communities. When people can maximise and maintain their independence they are able to achieve what is important to them. Where people collaborate to develop and sustain their community, the county is able to thrive.

Through delivering this plan we will help to create an environment where this is possible.

# Vision:

- People are active, connected & contribute to their community
- People take notice of what is going on around them, and in doing so, people keep learning about their world
- People prioritise their wellbeing and actively plan to maintain their independence

# **Priority Areas**

We want these outcomes for everyone in Denbighshire, but we have identified some priority areas to focus on over the next three years:

- Challenges of our rural areas
- Supporting the most disadvantaged to build their resilience
- Building the capacity of communities to develop and thrive

# **Background:**

Denbighshire's first Single Integrated Plan, The Big Plan, was published in 2011 and brought with it improved partnership working to help achieve our ambitions for Denbighshire. We have learned a number of lessons from this approach and have applied these to the planning and publication of our second integrated plan. Meanwhile, the environment for partnership working remains challenging while we adapt to a

The Wales We Want by 2050: Proposed Outcomes for the Future Generations Bill:

- Wales is prosperous and innovative
- > Wales is a more equal nation
- > Wales uses a fair share of natural resources
- People in Wales are healthier
- Communities across Wales are safer, cohesive & resilient
- People in Wales participate in our shared culture, with a thriving Welsh language

difficult financial environment and prepare for developing policy and legislation that will place new demands onto local partnerships. The Future Generations Bill, due to be tabled at the Welsh Assembly this summer, is designed to put the needs of communities, now and in the future, at the heart of the decisions that Welsh public services make. The Wales We Want 'National Conversation' consulted on the proposed national outcomes that Local Service Boards are likely to have to address through taking a long-term approach, working better together and using evidence to make the best value decisions for both the now and the long term.

# **Principles**

Fewer Themes
Higher Impact
What matters most to Denbighshire

Meanwhile, we want Denbighshire's Wellbeing Plan to have a real and positive impact for people in Denbighshire. We have therefore decided to focus on one theme where we believe that partnership working can have the greatest

impact. Through Denbighshire's Wellbeing Plan we want to:

Add Value: Not Bureaucracy
Focus on Outcomes, not inputs and outputs

# Framework for Delivery: Five Ways to Wellbeing

The Five Ways to Wellbeing were developed by the New Economics Foundation from evidence gathered in a UK Government-commissioned project called the Foresight Project on Mental Capital and Wellbeing. The Project, published in 2008, drew on research about mental wellbeing through life.

Wellbeing - feeling good and functioning well - is positively associated with various positive health outcomes. Research tells us that positive mental states actually *precede* and help to *cause* good outcomes in health and wellbeing. For instance, studies of wellbeing have shown that the prevalence of good moods predicts working days lost through illness five years later, likelihood of stroke six years later and of cardio-vascular disease ten years later.

Connect Be Active Take Notice Keep Learning Give

# What will look different as a result of Denbighshire's Wellbeing Plan?

- Wide participation in local initiatives 'co-production' with service users in service design and delivery
- Widespread & diverse public involvement in community developments
- Vibrant cultural and educational opportunities
- Improved neighbourhood knowledge and awareness: "Neighbourliness"

# How will we measure the difference we are making?

There are a number of things which will point to whether we are making a difference through emphasising independence and resilience, and we will closely monitor these indicators, as well as positively challenging service and partnership performance measures which also impact on the outcomes we wish to achieve. **These may include**:

- Membership of Leisure Centres
- Membership of Community Organisations
- Crime and Anti-social behaviour
- Numbers of Welsh learners
- Adult Education Programmes
- Volunteering Numbers
- Children's Achievements

- Intergenerational initiatives
- Wellbeing Self-Assessments
- Loneliness Indicators
- Single Point of Access Enquiries
- ➤ Family Information Service Enquiries
- Emergency Department visits
- Reablement Figures
- > Team Around the Family Data

# The Process

Denbighshire's Strategic Partnership Board<sup>1</sup> followed the following process to agree what should be in Denbighshire's Wellbeing Plan:

- Identified Priorities through Needs Assessment & Community Engagement Activities
- Investigated what is already being done to address the priorities
- Decided what if anything would add value to existing activities
- Agreed what could be achieved in Partnership to meet the desired outcomes



# **Existing Initiatives**

There are a number of initiatives that are being undertaken in partnership which will help us to achieve our vision. Some **Examples** of these are:

- ✓ Digital Denbighshire Project (part of DCC's Economic & Community Ambition Programme)
- ✓ Fuel Poverty Action Plan (being delivered by the Denbighshire Advice Network)
- ✓ Rural Transport Project (being delivered in partnership with Cadwyn Clwyd)
- ✓ Volunteering Strategy (Denbighshire County
   Council's strategy to promote volunteering opportunities across the council)

Partnership governance through Denbighshire's Wellbeing Plan will support and challenge these initiatives to ensure they are meeting their objectives

<sup>&</sup>lt;sup>1</sup> Membership made up of senior officers from DCC, BCUHB, PHW, North Wales Police, Cambria College, Grŵp Llandrillo Menai, DVSC

# Denbighshire's Wellbeing Plan Projects - Years 1-3

In addition, a number of new initiatives are being proposed to help achieve the vision. Denbighshire's Wellbeing Plan will be managed as a programme where new initiatives will be agreed using thorough Business Cases; rigorous Project Management methodology will ensure the projects achieve their planned objectives, helping to fulfil the expressed outcomes.

We believe that we need to understand more about what the future holds for our communities; we believe that by working in closer collaboration with each other and the communities we serve, then we can enable the development of independent & resilient communities

- > Strengthening our Communities Understand the environmental, economic and social changes predicted for Denbighshire, and plan a resilient future for our people and communities.
- > Create a fuller understanding of communities' assets and needs by collaborating with communities and each other to progress local plans focussed on developing communities rather than services.
- ➤ Actively support the development of *Time Banking*<sup>2</sup> across the county in an innovative, coordinated and sustainable way.
- ➤ Empowering & Enabling Services Change any of our services that disable or restrict individuals' and communities' independence and resilience. Ensure that services reinforce people's independence and wellbeing.
- ➤ Develop a *Wellbeing Information Hub* to support people to understand and develop their wellbeing links to wellbeing self-assessment, tools, resources and local directory of community opportunities to support improved wellbeing.
- Employee Wellbeing As employers, develop opportunities to empower staff to improve and maintain their wellbeing and independence during and after employment. Develop Partnership Volunteering Strategy to expand opportunities for staff to volunteer.

We believe that we need to change the way we deliver our services to make more effective use of our resources to improve outcomes for people across the county. We need to collaborate more effectively in delivering services, supporting people to improve and maintain their wellbeing to maximise their independence.

- ➤ The Denbighshire 50 Identify the people with the poorest outcomes and collaborate on assertive coordinated interventions to maximise their independence & resilience and reduce unplanned access to services.
- ➤ Develop *Collaborative Progression Pathways* between services and organisations to support people to develop their wellbeing and maximise their independence. Develop shared outcome monitoring to map service user journeys towards independence and resilience.

<sup>&</sup>lt;sup>2</sup> Timebanking is a means of exchange where time is the principal currency. For every hour participants 'deposit' in a timebank, perhaps by giving practical help and support to others, they are able to 'withdraw' equivalent support in time when they themselves are in need

# Publication and Delivery of Denbighshire's Wellbeing Plan

Denbighshire's Wellbeing Plan will be innovative in its approach through the following ways:

- Live Website developing intelligence about independence & resilience in Denbighshire
- Live Measurement indicators and project performance updated through embedded links with services and projects
- Live Needs Assessment and intelligence an information resource indicating the wellbeing of Denbighshire through a variety of information sources, coupled with links to good practice across the UK and beyond to support innovative solutions
- Statutory Duties there are a number of statutory duties that we are meeting through Denbighshire's Wellbeing Plan; how we are meeting those duties will be described on the website

# Conclusion

By focusing on individual and community independence and resilience, this plan aims to develop the right environment for people to prioritise and maintain their wellbeing; connecting and contributing to their communities to help create and sustain the Denbighshire they want.

# A Generic Questionnaire

# ❖ Number of responses received – 116 in total

Denbigh and Flint show, Housing tenants, Tir Morfa School Open Day, Llanarmon Yn Ial event, St Asaph Country Fair, Survey Monkey, Good Health and Well-Being Day.

# Main emerging themes

# Improving Services and facilities for children and young people

- More 'free' summer play scheme sessions for children
- More facilities for children (play areas for children, outdoor activities for teenagers (e.g. skate parks), youth centres
- More educational support in relation to healthy living and lifestyles
- More support from Social Services
- More out-each work
- Improved School buildings

# Provision of a skilled workforce and creation of jobs

- More jobs for local people (including part-time work for young people, apprenticeships)
- Encouraging local businesses to take on schemes where they are investing in the younger generation
- Provision of better paid jobs
- Improve Public Transport services (improved links/more affordable/ more frequent/ accessible in rural areas)
- Better public transport (more frequent, cheaper)
- Improved transport links (e.g. between the buses and trains)

# Other emerging themes:

- Improving roads
- Ensuring regular maintenance

(Note: some responses requested more cycle paths)

# Safer Communities

- More police to patrol streets and rural areas
- Harsher punishment for drug and alcohol related crime
- Anti-social behaviour to be more severely dealt with

#### **❖** Provide more services for the elderly living in rural areas

- Better provision of Social Services (more advocacy services, greater assistance, provision of services catering for needs in rural areas)
- Improving Services and facilities for families
- Provide support networks (for all including 'vulnerable' and those with 'additional needs')
- Maintaining Welsh cultural identity
- More support for rural Welsh communities

# B Corwen Event (25th October 2013)

# Main emerging themes

# Improving Services and facilities for children and young people

There is a need to provide:

- Greater childcare provision services within rural areas (possibly through accessing mobile crèche provisions).
- More affordable or subsidised childcare available across the County (possibly through the creation of a Social Enterprise network of childcare provision – this approach is being investigated as a possible approach to implement in Llangollen).
- Better access to services

# Improving Services and facilities for families

There is a need to provide:

- An outreach service for families with complex needs (substance, alcohol misuse etc.) that live within rural Denbighshire.
- More support in relation to financial matters e.g. through provision of services that will assist families being impacted by the Welfare Reform

# Provision of a skilled workforce and creation of jobs

There is a need to:

- Provide the support to enable the positive regeneration of small businesses within Denbighshire rural areas
- Create more on-line businesses (especially in rural areas), working with existing SMEs to change the way that they operate
- 'Up-skill' communities e.g. through Social Enterprise schemes
- Provide good careers guidance and information and support to people to access employment
- Ensure that young people are able to access employment in rural areas to avoid their outward migration
- Provide training/taster sessions in accordance with the population need in rural areas (e.g. for those currently unemployed to provide training that builds upon confidence/ self-esteem and life skills)
- Provide volunteering opportunities as a 'gateway' to accessing employment
- Create more job opportunities (e.g. through the provision of small medium and large scale manufacturing industry)
- Provide apprenticeship opportunities

- Provide support to the self-employed so that self-employment is viewed as a positive option
- Consider the extension of the summer season within coastal resorts
- Maintaining Welsh cultural identity
- Provision of courses for inward migrating people
- Citizenship
- Welsh language training in the workplace for Welsh learners
- Improve Public Transport services (improved links/more affordable/ more frequent/ accessible in rural areas)
- Train more volunteer drivers and expand car scheme
- Integrate the community and public transport plan
- Use the 'dial-a-ride' model in rural areas
- Improve existing transport to hospital schemes so that it is more frequent and tailored to suit the patients' needs
- Provide more services for the elderly living in rural areas
- Establish day centres in rural Denbighshire that meet local needs (e.g. support for those living with dementia)
- Better access to services (the Farmers market was mentioned as a good place to advertise and deliver services e.g. to retired farmers, e.g. BRC outreach with action for hearing – providing basic hearing test/ provision of services linked to social isolation and prevention).
- **❖** Improve I.T and communication infrastructure in rural areas
- Ensure Broadband/internet connection in all areas
- Provide computer literacy training to community members (especially the elderly)

(This will result in better access to services)

# C Trefnant Event (3<sup>rd</sup> December 2013)

- Main emerging themes
- Improving Services and facilities for families
- Assist 'vulnerable' families to move out of poverty (e.g. with greater voluntary/community sector involvement in service delivery)
- Nominate 'Community champions' with appropriate skills (e.g. CPSO/nurse)
- Provide support structures to alleviate food and fuel poverty
- Allay fears about Social services involvement
- Providing support to be more independent and resilient
- Reduce social isolation through the provision of community activities
- Provision of a skilled workforce and creation of jobs
- Creating more volunteer, work experience or job opportunities, practical work skills
- 'Up-skilling' of community e.g. through Social Enterprise (Local skills development, child care, care of the elderly)

- Provision of work skills (practical, IT and engineering) in rural areas
- Application of co-production
- Training in IT & engineering for development of local business solutions
- Building rural incubator units for both private and social enterprise businesses
- Improve Public Transport services (improved links/more affordable/ more frequent/ accessible in rural areas)
- Improve transport links between Rhyl and South Denbighshire via St Asaph (bypass)
- ❖ Supporting communities to become more independent and resilient
- Achieving sustainable community development (e.g. Blaenau Ffestiniog regeneration) and developing and identifying community leaders
- Harnessing the community spirit, beyond crisis situations
- Promotion of community hubs
- Community food production methods using empty 'council owned' farms and garden share schemes
- Provide better care provision for children and the elderly living in rural areas
- **❖** Improve I.T and communication infrastructure in rural areas

# D Young People's Event (30th October 2013)

- Main emerging themes
- ❖ Education: The main concern detailed young people having gone through education, only to find no jobs available once they had completed their course. A recurrent theme was more support needed for people with disabilities or learning difficulties, along with a better teacher/pupil relationship, with more understanding of the person's needs. The young people felt the type of courses available was limited and that more should become available. The young people also felt more needed to be done about pupils who show talent, they should be challenged more to improve their opportunities.
- ❖ Social Issues: More activities are required, for both individuals and their families. Young people felt these activities should be accessible at prime times for them, for example facilities should be available to them on weekends. They felt the prices of activities, or days out is too expensive and cheaper activities should be introduced. They would also like more shops open in their communities. Corwen and Denbigh were popular topics, with both needing more for young people to do and more job opportunities available.
- ❖ Employment: Young people are struggling to find full time jobs, which is reducing their chances to climb the career ladder. Many find themselves over qualified for a position, or cannot apply for a job because the ability to speak welsh is essential. Jobs are often not paid enough and they are sparse in rural areas. Young people would like more career advice and better job opportunities in Denbighshire.

- ❖ Health: Young people are concerned about the awareness and understanding of medical conditions, including physical and mental. They agree that a better support system should be utilised. More sports are needed to engage with young people and encourage a healthy lifestyle, including healthy eating. More sex education is required and better health practise in county areas, for example, cleaner streets.
- ❖ Transport: The main issue surrounding transport includes the prices being too costly. Specifically mentioned were, bus fares, county wide and train fares in Rhyl. The lack of transport to rural areas is also regarded as an issue; it disables young people's freedom and the opportunity to travel to desired clubs, activities or events.
- ❖ Other: Young people would like a bigger voice within the county. More support should be handed to those who find themselves in a vulnerable situation; for example, some young people find themselves unexpectedly homeless. More activities are strived for, including, more music activities and concerts. A place for young people to go, to talk freely and feel comfortable, and making these provisions available to them when they need it. Some young people feel they are greeted with a dismissive attitude from staff working at job centres; instead, they need solid advice to help them in their career field. Essentially, young people want to be invested in, and the opportunity to express their ideas.



Report To: Partnerships Scrutiny Committee

Date of Meeting: 24th July 2014

Lead Member: Lead Member for Social Care (Adult and Children's Services)

Officer: Early Intervention, Strategy & Support Service Manager

Report Author: Early Intervention, Strategy & Support Service Manager

Title: Families First

# 1. What is the report about?

1.1 Providers' progress to date in delivering their services, the Families First Action Plan and Outcome 4 of the BIG Plan.

# 2. What is the reason for making this report?

- 2.1 To provide information regarding the Families First projects' delivery to date in order to ensure that all commissioned projects are:
  - on target to deliver the expected outcomes in line with their tender objectives;
  - delivering better outcomes for service users;
  - making effective and efficient use of the financial resources provided.

# 3. What are the Recommendations?

3.1 That the Partnerships Scrutiny Committee provides observations on the progress to date in the delivery of the Families First Programme.

# 4. Report details.

- 4.1 Families First is an innovative programme that promotes the development by local authority areas of effective multi-agency systems and support, with a clear emphasis on prevention and early intervention for families, particularly those living in poverty. Families First together with Flying Start and Communities First will help deliver the Welsh Government's vision for a citizen model of accessible, seamless service delivery in the community by skilled people working together to ensure better matching of provision to individual needs.
- 4.2 Denbighshire County Council has administered the Programme from 2011 15 with a grant allocation over the last three years for Denbighshire of £1.3M per annum. The programme will run up to 2017.
- 4.3 Key requirements of the Programme are:
  - a Joint Assessment Family Framework (JAFF) (early assessment of a family's needs and multi-agency intervention in a timely fashion);

- a Team Around the Family (co-ordinators who complete a Joint Assessment Family Framework and coordinate a broad range of support which can be delivered in a way to suit the family); and
- strategically commissioned services to deliver support to families
- 4.4 Contract Reviews of all commissioned services take place twice a year and the outcome of the reviews have been scrutinised by the Families First Project Board. Contracts were extended for one year (2014-15) with amendments made to some services. The Play Consortium contract was decommissioned for 2014-15.

# 4.5 2013-14 Activity

- 4.5.1 During 2013-14 377 families have been referred into the Families First programme with referrals coming from a range of sources. (including Social Services, Health, Schools, commissioned services, child and adolescent mental health services)
- 4.5.2 70 have completed a Joint Assessment Family Framework through the Team Around the Family (TAF).
- 4.5.3 203 families have been provided with a commissioned service via the Families First Panel (a multi-agency panel that co-ordinates Families First referrals below the Team Around the Family threshold).
- 4.5.4 In total approximately 35,000 individuals have accessed commissioned services during 2013/14 (however caution should be noted as there will be instances whereby individuals have accessed more than one service several times (and so they have been double counted).

# 4.6 Revised Delivery Model 2014-15 onwards

- 4.6.1 An evaluation of the Families First Panel process and the Team Around the Family took place at the end of the 2013-14 period in which a number of lessons were learnt. These lessons were taken into account, alongside the continuous performance requirements from Welsh Government to make make revisions to the Families First model
- 4.6.2 The new model of delivery has introduced a more targeted and coordinated approach to individual families throughout the whole programme through the Youth Support Consortium and Family Support Service (as opposed to those solely supported through Team Around the Family). In addition the new model enables the commissioners to track and monitor the difference made to all families as a whole and not the impact of individual service providers.
- 4.6.3 The implementation of the revised model includes an electronic Joint Assessment Families Framework (JAFF). In 2013-14 a module within the Capita system was procured (administered by Tim Data on behalf of Denbighshire County Council) which provides a client and performance database for the whole programme together with future opportunities to align with Flying Start and Education who also use Capita. Work is currently underway to overcome IT security matters in order to enable Youth Support and Family Support services (both of whom are external to Denbighshire County.
- 4.7 In conjunction with the work detailed above the Children and Family Service has developed a performance management framework with the

aim being to measure and monitor the impact of early intervention services on the statutory provision. The first report using this framework will be published in July.

# 5. How does the decision contribute to the Corporate Priorities?

- 5.1 The Families First Programme is a key contributor to:
  - The Corporate Plan: "Vulnerable people are protected and are able to live as independently as possible".
  - The Big Plan: "Outcome 4 Vulnerable Families in Denbighshire are supported to live a life free from poverty, where they can be independent and flourish".

#### 6. What will it cost and how will it affect other services?

- 6.1 In total Denbighshire's Families First grant is £1.3M per annum. The allocation of this grant for 2014-15 is detailed within *Appendix 1*.
- 6.2 There will be a reduction in the grant for 2015-17 however the budget for 2015-17 is yet to be confirmed by Welsh Government

# 7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

7.1 The assessment has identified that none of the protective characteristics will be adversely affected by the development of this service (see Appendix 2).

# 8. What consultations have been carried out with Scrutiny and others?

- 8.1 Families First Project Board.
- 8.2 Stakeholder Event on proposed revised model of delivery and workforce development requirements (with Families First providers).
  Evaluation of the 2012 14 delivery model with families and stakeholders.
  Evaluation responses overview:
- 8.3 Children, Young People, and Families Partnership.

# 9. Chief Finance Officer Statement

9.1 The Programme must be delivered within the funding available.

# 10. What risks are there and is there anything we can do to reduce them?

# 10.1 Programme Guidance 2014-17

All authorities across Wales are still awaiting new guidance which is being prepared by the Welsh Government. The risks to the Programme in relation to this delay has been reported back to Welsh Government.

#### 10.2 Funding 2015-17

No information has been provided to local authorities across Wales in relation to local authority allocations for the 2015-17 period as yet. During a meeting in October 2013 with the North Wales Regional Account Manager

representing the Welsh Government, it was alluded to that there was a probability of a £2.3M reduction to the Programme across Wales for the 2015-16 period (reducing the Grant to local authorities).

# 10.3 Timetable Slippage

The implications of both 10.1 and 10.2 above could have a negative impact on the tendering timetable thus impacting on the delivery of a newly commissioned Programme as from 1<sup>st</sup> April 2015.

# 10.4 The Families First Programme across Wales

There is no indication from Welsh Government of plans for the delivery of services to vulnerable families post 31<sup>st</sup> March 2017 i.e. whether the Programme will continue, or whether something else will be put in place to replace it.

# 11. Power to make the Decision

Articles 6.1 and 6.3.4(b) of the Council's Constitution

# **Contact Officer:**

Families First Programme Officer – Early Intervention and Support Service Tel: 01824 712297

# FAMILIES FIRST (FF) PROGRAMME IN DENBIGHSHIRE COMMISSIONING AND FUNDING ALLOCATIONS FOR 2014-15

#### NON COMMISSIONED SERVICES

# Team Around the Family (TAF) – delivering since Families First Pioneer Phase since Oct 2011

- Provision to include an additional 2 Family Support Workers.
- Capita Training and maintenance costs Capita is the online JAFF (Joint Assessment Family Framework)
- A Flying Start TAF Co-ordinator (funded through Flying Start) has joined the present team

# Family Information Service – delivering since April 2012

Outreach Worker provision ended 31<sup>st</sup> March 2014, but positive links made with Worker who is now funded wholly through FIS and will ensure continued partnership working.

The FIS Manager is now funded two days per week to develop community based activity programmes for families in the Rhyl, Denbigh and Corwen areas.

# Workforce Development, Training and Support – delivering since September 2012

A revised training programme will continue for 2014-15. Feedback from FF Providers has been obtained in relation to training needs, an analysis of what can be funded and where joint funding opportunities can take place.

# Disability Training Programme - delivering since July 2012

Ysgol Tir Morfa and Ysgol Plas Brondyffryn to deliver as part of the wider Workforce Development Training Programme. New programme will commence from September 2014.

# Pyramid Programme Co-ordinator – new for 2014-15

Post to be match funded with Communities First Pupil Deprivation Grant.

# **Learning Set Support – in place since April 2012**

North Wales Regional Support Officer Post - based with Conwy CBC, on-costs and a budget for meeting rooms and translation costs (15%). All regional authorities contribute financially to this post.

# Programme Support – new for 2014-15

Salary and on-costs for Families First Programme Officer and general support for commissioning activity to prepare for Programme delivery for 2015-17 (ie Supplier Development, Procurement Support).

# Advocacy (spot purchase) - need identified during 2012-13

Need led provision through the Young Person's Advocate (based within the Youth Support Consortium) to support under 11s.

# FAMILIES FIRST (FF) PROGRAMME IN DENBIGHSHIRE COMMISSIONING AND FUNDING ALLOCATIONS FOR 2014-15

COMMISSIONED SERVICES		
Service	Provider	
Income Maximisation	Consortium - Income Maximisation and Benefit Advice Shop) - delivering since April 2012  Providing independent advice about state benefits and tax credit entitlements together with challenging decisions if refused entitlements. Information about housing and employment rights, resolving personal debts, money management and saving energy.	
Family Resilience	Consortium - Betsi Cadwaladr University Health Board (BCUHB), National Society for the Prevention of Cruelty to Children (NSPCC), Cwlwm, North Denbighshire Women's Centre, Children and Adolescent Mental Health (CAMHS) – delivering since April 2012  Providing services that focus on supporting the emotional health of families – relationships, bereavement, post natal depression, and to increase their self-confidence and emotional health & well-being.	
Parenting	Consortium – Action for Children, Betsi Cadwaladr University Health Board (BCUHB) – delivering since April 2012  Providing support to families to help them create the best environment for their children's well-being and to enhance parenting skills through 1:2:1 support and groups.	
Youth Support	Consortium Conwy and Denbighshire Mental Health Advocacy Service, West Rhyl Young People's Project, Denbigh Youth Project – delivering since April 2012  Providing a targeted youth support service, offering mentoring, advice, information and guidance to specific groups of young people, aged 11 to 25 years within a family context.	
Family Support	Hafan Cymru – delivering since Nov 2012	
	Providing an early intervention outreach service of holistic, whole family, enabling, pro-active support to vulnerable families, with children aged 0 – 18 years.	
Young Carers	WCD (Powys Young Carers delivering as WCD for Wrexham, Conwy,	
	and Denbighshire) – delivering from 1 <sup>st</sup> April 2014  New sub-regional service (led by Conwy in partnership), includes funding through BCUHB. Collateral Agreement in place. Contract Includes statutory provision with funding from Children and Family Services.	
	Family Information Service – delivering since April 2012	
Childcare	Coordination of childcare services and resources to help families, including temporary and emergency childcare and grant funding for Assisted Places within many child-care settings  Current requirements under contract were reviewed (changes approved by DCC Procurement). Further more detailed discussions have taken place and have been approved by Procurement in order to include the disabled element of Play which has transferred over to Childcare as it sat well and there was a defined need.	

# FAMILIES FIRST (FF) PROGRAMME IN DENBIGHSHIRE COMMISSIONING AND FUNDING ALLOCATIONS FOR 2014-15

COMMISSIONED SERVICES		
Disability	CAMHS (Child & Adolescent Mental Health Service) - delivering since Feb 2013	
Home/Community Based Play Development for Disabled Children	Target and support the integration of play into mainstream services for pre-school age children with a range of disabilities between the ages of 0 – 5 years.	
	Barnardo's - delivering since Feb 2013	
Disability	Increased opportunities for all disabled children and young people with	
Buddying Scheme	a wide range of additional and complex needs to access universal youth provision and play and leisure activities within their local areas e.g. youth clubs, after school clubs, play, social and leisure facilities etc	

FAMILIES FIRST ALLOCATION	1,302,490		
DENBIGHSHIRE COUNTY COUNCIL			
Profiled Expenditure for 2014-15			
NON-COMMISSIONED			
Team Around the Family (TAF)	357,419.00		
Family Information Service	18,690		
Workforce Development, Training and Support	15,000		
Disability Training Programme	15,000		
Pyramid Programme Co-ordinator	20,000		
Learning Set Support	5,400		
Programme Support	42,598		
Advocacy (spot purchase)	900		
Sub-total (non-commissioned)	475,007		
COMMISSIONED			
Income Maximisation	60,000		
Family Resilience	85,000		
Parenting	130,000		
Youth Support	165,000		
Family Support	165,000		
Young Carers	25,000		
Childcare	88,000		
Disability	29,000		
Home/Community Based Play Development for Disabled Children	29,000		
Disability	80,000		
Buddying Scheme	00,000		
Sub-total (non-commissioned)	827,000		
TOTAL	1,302,077		

From the figures above, £90,000 is required by the Welsh Government to be ring-fenced for Disability. Denbighshire has allocated a total of £124,000 for this element.





Families First 10 July 2014

**Equality Impact Assessment** 

# **Families First**

Contact: Vicky Allen, Children and Family Services

**Updated:** 14.06.14

1. What type of proposal / decision is being assessed?

Other

2. What is the purpose of this proposal / decision, and what change (to staff or the community) will occur as a result of its implementation?

To further improve and promote the development by Denbighshire County Council and its partners of effective multi-agency systems and support, with a clear emphasis on prevention and early intervention for families, particularly those living in poverty. Families First together with Flying Start, Communities First and the Integrated Family Support Service will help deliver the Welsh Government's vision for a citizen model of accessible, seamless services delivered in the community by skilled people working together to ensure better matching of provision to individual needs.

Denbighshire, after two years of programme delivery has revised its model in order to improve delivery, monitoring, and performance so we have a targeted coordinated approach to individual families throughout the whole programme as opposed to those solely supported through the Team Around the Family. In addition the new model enables us to track and monitor the difference made to all families the Programme work with.

3. Does this proposal / decision require an equality impact assessment? If no, please explain why.

**Please note:** if the proposal will have an impact on people (staff or the community) then an equality impact assessment <u>must</u> be undertaken

Yes

4. Please provide a summary of the steps taken, and the information used, to carry out this assessment, including any engagement undertaken

(Please refer to section 1 in the toolkit for guidance)

Families First Project Board (multi agency board including Voluntary Service Council, Education, and Health) were the decision making body for approving the new model and identifying the commissioning priorities for 2014/15.

Stakeholder Event on proposed revised model of delivery and workforce development requirements from April 2014 (with Families First providers) - amendments made in accordance with feedback

Evaluation in 2012 of the Families First model and Team Around the Family delivery models included consultation with families and stakeholders and the feedback was used to inform the new delivery model for 2014-15.

5. Will this proposal / decision have a positive impact on any of the protected characteristics (age; disability; gender-reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation)? (Please refer to section 1 in the toolkit for a description of the protected characteristics)

Yes - within the programme there is focussed support for:

- disabled children and young people
- children and young people who are Gay, Lesbian, Bisexual, and Transgender
- advocacy support for all children and young people

In addition, all services within the programme are required to evidence to the service commissioners how they actively promote, and deliver their service, through the Welsh Language

6. Will this proposal / decision have a disproportionate negative impact on any of the protected characteristics (age; disability; gender-reassignment; marriage and civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation)?

No

7. Has the proposal / decision been amended to eliminate or reduce any potential disproportionate negative impact? If no, please explain why.

Yes

## 8. Have you identified any further actions to address and / or monitor any potential negative impact(s)?

Yes	Quarterly Performance Reports to Welsh Government
	(incorporating quarterly reports from providers)
	Bi-annual contract monitoring arrangements
	Stakeholder/Networking Events
	Annual Report

Action(s)	Owner	By when?
Contract and Performance Monitoring of Programme to inform the Annual Report	Vicky Allen	01.07.15>
Programme to inform the Annual Report		
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#### 9. Declaration

Every reasonable effort has been made to eliminate or reduce any potential disproportionate impact on people sharing protected characteristics. The actual impact of the proposal / decision will be reviewed at the appropriate stage.

Review Date:	01.07.15

Name of Lead Officer for Equality Impact Assessment	Date
Vicky Allen	24.06.14

Please note you will be required to publish the outcome of the equality impact assessment if you identify a substantial likely impact.

## Agenda Item 7

Report To: Partnerships Scrutiny Committee

Date of Meeting: 24<sup>th</sup> July 2014

Lead Member / Officer: Lead Member for Public Realm

Report Author: Partnerships and Communities Team Manager

Title: Update on Community Safety Partnership

Performance in 2013-2014

#### 1. What is the report about?

- 1.1 The CSP performance report is based on the joint partnership priorities as Identified in the audit of crime that is conducted annually. The Partnership agree the priorities for a three year period, however the plan is updated annually with any emerging issues.
- 1.2 The report focuses on the performance of the Community Safety partnership for 2013-2014.
- 1.3 Please find attached the full performance report for 2013/14
- 1.4 The performance report is discussed annually in Partnership Scrutiny

#### 2. What is the reason for making this report?

2.1 The purpose of this report is to inform the Partnerships Scrutiny committee of the performance of the Joint Community Safety Partnership in 2013-2014.

#### 3. What are the Recommendations?

That Members comment on the:

- 3.1 performance in 2013/14 (Appendix 1); and
- 3.2 priorities going forward (Appendix 2)

#### 4. Report details.

4.1 CSP's were created in 1998 to develop and implement Strategies and action plans to reduce crime and disorder. Each Authority had its own CSP. Some 4 years ago Conwy County Borough Council (CCBC) and Denbighshire County Council (DCC) merged their CSP teams into a single team, with CCBC being the main employer. Planning and Public Protection take the lead for managing the CSP in DCC.

- 4.2 The CSP meeting regime consists of:
- Strategic Group which meets bi-annually DCC Attendance; Partnerships & Communities Team Manager (Liz Grieve), Lead Member Public Realm (Cllr D Smith) and DCC representative on the NW Police and Crime Panel (Cllr B Tasker).
- Implementation Group this is an operational group which meets quarterly to Discuss any emerging problems –Planning and Public Protection Manager (Emlyn Jones) represents DCC at this meeting.
- Anti-social Behaviour Tasking Group held every six weeks and attended by Senior Enforcement Officer (Tim Wynne-Evans) on behalf of DCC.
- 4.3 The five CSP priorities areas for 2011-2014 are as follows:
  - 1. Reduce crime and the impact on the community by;
    - Reducing violent crime
    - Monitor serious sexual offences
    - Reduce serious acquisitive crime
    - Reduce the number of people who are a repeat victim of crime
  - 2. Reduce re-offending by;
    - Reduce re-offending amongst the most prolific offenders
    - Reduce offending amongst under 18s
  - 3. Effectively tackle ASB and behaviour adversely effecting the environment by;
    - Reduce crime linked to licensed premises
    - Reduce availability of alcohol to young people
    - Reduce reports of ASB
    - Increase the issuing of Fixed Penalty Notices for environmental crime
  - 4. Reduce harm caused by alcohol and substance misuse by;
    - Increase new contacts by Harm Reduction service
    - Increase the number of people referred to structured treatment

- 5. Effectively tackle domestic abuse by;
  - Monitoring domestic incidents and domestic crime
  - Improving the response to victims of domestic abuse by all agencies involved
- 4.4 Each Priority area has a number of performance indicators assigned to it to Monitor progress and crime trends. We review all of the statistics on a Quarterly basis at the Implementation group and act on any emerging issues.

#### 5. How does the decision contribute to the Corporate Priorities?

- 5.1 The work of the Community Safety Partnership delivers on the priorities of the Big Plan and the Corporate Plan.
- 5.2 The work also contributes towards the service priorities of Planning and Public Protection Services.

#### 6. What will it cost and how will it affect other services?

- 6.1 The Activity within the Action Plan is fully grant funded.
- 6.2 The Community Safety Partnership receives ring-fenced grant funding to deliver the Community Safety Plan. This plan is approved by all Responsible Authorities who sit on the Strategic Group of the CSP.

  Denbighshire CSP funding is as follows:
  - (a) Substance Misuse Action Fund-£310,895- Welsh Government Funding. This fund is aimed at commissioning treatment services for substance misuse.
  - (b) Safer Communities Fund- £166,939 Welsh Government Funding aimed at reducing youth offending.
  - (c) Police and Crime commissioner Funding- £27,063— Central Government Funding aimed at antisocial behaviour and local issues.

## 7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

As the focus of the Community Safety Partnership's work is the same as in previous years no new Equality Impact Assessment has been undertaken. The one submitted last year is still applicable.

#### 8. What consultations have been carried out with Scrutiny and others?

8.1 The CSP consulted in 2010 on the 2011-2015 Action Plans via all responsible Authorities (Local Authority Director, Fire, Police, Probation, Health and Police

Authority).

- 8.2 The CSP report annually to the Council's Partnership Scrutiny.
- 8.3 The CSP report to the Senior Leadership Team as and when required

#### 9. Chief Finance Officer Statement

9.1 The cost of delivering the Plan should be contained within the external funding available.

#### 10. What risks are there and is there anything we can do to reduce them?

10.1 The main risk is that the community safety funding for 2015-2016 is currently unknown. The introduction of Police Crime Commissioners in November 2012 has seen our Home Office funding transfer to the Commissioner for him to allocate. We will be able to apply for funding but the ultimate decision will rest with the Commissioner and he/she will have to balance the requests for North Wales. To mitigate the risk we will ensure all our business cases are robust and each project will have clear outcomes.

#### 11. Power to make the Decision

- Crime and Disorder Act 1998
- Police Reform Act 2002
- Section 19 and 20 of the Police and Justice Act
- Crime and Disorder (Overview and Scrutiny) Regulations 2009
- Article 6.3.5 of the Council's Constitution

#### **Contact Officer:**

Community Safety Manager (Conwy and Denbighshire)

Tel: 01492 575190



Reduce crime and the impact of crime	2011/12	2012/13	2013/14	% Change	Actual Change
Recorded crime	6773	5694	4960	-37%	-1813
Violence against the person	1870	1761	1610	-16%	-260
Violence with injury	764	794	653	-17%	-111
Violent alcohol related crime	232	245	245	5%	13
Sexual offences	143	149	147	3%	4
Domestic burglary	309	258	204	-51%	-105
Robbery	40	22	25	-60%	-15
Vehicle crime (excl vehicle interference)	413	326	215	-92%	-198
Repeat victims	135	123	67	-101%	-68



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Reduce reoffending	2011/12	2012/13	2013/14	% Change	Actual Change
The rate of adult reoffending	8.55	8.29	7.69	-11%	-0.86
The rate of PPO reoffending		73.33	64.29		
The number of first time entrants to the YJS	70	66	62	-13%	-8
The number of yellow cards / alcohol confiscations issued	45	67	151	70%	106
The number of referrals to PAD	58	25	99	41%	41
Proportion of young offenders who reoffend (Conwy & Denbighshire combined)	10.80%	13.20%	16.30%	34%	



Effectively tackle ASB and behaviour adversely effecting the environment		2012/13	2013/14	% Change	Actual Change
Crimes linked to licensed premises (excluding aquisitve crime)	55	46	45	-22%	-10
Criminal damage	1269	973	845	-50%	-424
Alcohol related criminal damage	67	52	55	-22%	-12
Arson (recorded by NWP)	41	36	19	-116%	-22
Deliberate fires (recorded be NWFRS)	140	76	73	-92%	-67
ASB (reported to NWP)	4987	4468	4014	-24%	-973
ASB (reported to CCBC)	1217	1229	1493	18%	276
Fixed penalties issed for environmental crime	319	1778		#DIV/0!	-319



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Effectively tackle domestic abuse		2012/13	2013/14	% Change	Actual Change
Domestic incidents (reported to NWP)	1508	1596	1199	-26%	-309
Domestic crimes (reported to NWP)	725	738	588	-23%	-137
Number of cases dealt with by the Independent Domestic Violence Advisor	237	182	132	-80%	-105
Number of referrals to MARAC	199	161	133	-50%	-66
Frontline staff trained to use CAADA DASH RIC (Conwy & Denbighshire combined)	184	128	73	-152%	-111
Referrals to Safer Homes (Conwy & Denbighshire combined)	182	161	143	-27%	-39



#### Initial summary of 3 year progress report - Denbighshire

#### Areas of improvement

- Recorded crime has reduced
- Violent crime has reduced
- Burglary, vehicle crime and robbery has reduced
- Fewer repeat victims
- Adult reoffending in Denbighshire has reduced
- Number of first time entrants to YJS has reduced
- Referrals to Prevent and Deter has increased
- ASB reported to NWP has fallen along with crimes at licensed premises, arson and criminal damage while reports of ASB have increased to DCC
- In Denbighshire domestic incidents and crimes have fallen

#### Areas with no significant change

Sexual offences in Denbighshire

#### Areas of concern

- Proportion of young offenders who reoffend
- Lack of consistency in staffing for the provision of domestic abuse services has led to inconsistent service delivery.



## Agenda Item 8

Report to: Partnerships Scrutiny Committee

Date of Meeting: 24 July 2014

Report Author: Scrutiny Coordinator

Title: Scrutiny Work Programme

#### 1. What is the report about?

The report presents Partnerships Scrutiny Committee with its draft forward work programme for members' consideration.

#### 2. What is the reason for making this report?

To seek the Committee to review and agree on its programme of future work, and to update members on relevant issues.

#### 3. What are the recommendations?

That the Committee:

- 3.1 considers the information provided and approves, revises or amends its forward work programme as it deems appropriate; and
- 3.2 appoints a representative and a substitute representative to serve on the Affordable Housing Task and Finish Group.

#### 4. Report details.

- 4.1 Article 6 of the Council's Constitution sets out each Scrutiny Committee's terms of reference, functions and membership, whilst the rules of procedure for scrutiny committees are laid out in Part 4 of the Constitution.
- 4.2 The Constitution of Denbighshire County Council requires scrutiny committees to prepare and keep under review a programme for their future work. By reviewing and prioritising issues, members are able to ensure that the work programme delivers a member-led agenda.
- 4.3 For a number of years it has been an adopted practice in Denbighshire for scrutiny committees to limit the number of reports considered at any one meeting to a maximum of four plus the Committee's own work programme report. The objective of this approach is to facilitate detailed and effective debate on each topic.
- 4.4 The Committee is requested to consider its draft work programme for future meetings as detailed in appendix 1 and approve, revise or amend it as it deems appropriate. When deciding on the work programme members are asked to take into consideration:

- issues raised by members of the Committee
- matters referred to it by the Scrutiny Chairs and Vice-Chairs Group
- relevance to the Committee's/Council's/community priorities
- the Council's Corporate Plan and the Director of Social Services' Annual Report
- meeting workload
- timeliness
- outcomes
- key issues and information to be included in reports
- whether the relevant lead Cabinet member will be invited to attend (having regard to whether their attendance is necessary or would add value). (In all instances this decision will be communicated to the lead member concerned)
- questions to be put to officers/lead Cabinet members
- 4.5 When considering future items for inclusion on the forward work programme members may also find it helpful to have regard to the following questions when determining a subject's suitability for inclusion on the work programme:
  - what is the issue?
  - who are the stakeholders?
  - what is being looked at elsewhere
  - what does scrutiny need to know? and
  - who may be able to assist?
- 4.6 As mentioned in paragraph 4.2 the Constitution of Denbighshire County Council requires scrutiny committees to prepare and keep under review a programme for their future work. To assist the process of prioritising reports, if officers are of the view that a subject merits time for discussion on the Committee's business agenda they have to formally request the Committee to consider receiving a report on that topic. This is done via the submission of a 'proposal form' which clarifies the purpose, importance and potential outcomes of suggested topics. No such request has been received for consideration at the current meeting.

#### 4.7 Cabinet Forward Work Programme

When deciding on their programme of future work it is useful for scrutiny committees to have regard to Cabinet's scheduled programme of future work. For this purpose a copy of the Cabinet's forward work programme is attached at Appendix 2.

#### 4.8 Progress on Committee Resolutions

A table summarising recent Committee resolutions and advising members on progress with their implementation is attached at Appendix 3 to this report.

#### 4.9 Affordable Housing Task and Finish Group

Members will be aware of a recent proposal to establish a task and finish group to explore various matters relating to affordable housing. The terms of reference for the Group has now been compiled and is attached at Appendix 4 to this report. In line with the terms of reference the Committee is asked to appoint a representative and a substitute representative on the Group.

#### 5. Scrutiny Chairs and Vice-Chairs Group

Under the Council's scrutiny arrangements the Scrutiny Chairs and Vice-Chairs Group (SCVCG) performs the role of a coordinating committee. The Group met on 3 July 2014. No items were referred to this Committee for consideration.

#### 6. How does the decision contribute to the Corporate Priorities?

Effective scrutiny will assist the Council to deliver its corporate priorities in line with community needs and residents' wishes. Continual development and review of a coordinated work programme will assist the Council in monitoring and reviewing policy issues.

## 7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?

No Equality Impact Assessment has been undertaken for the purpose of this report as consideration of the Committee's forward work programme is not deemed to have an adverse or unfair impact on people who share protected characteristics.

#### 8. What will it cost and how will it affect other services?

Services may need to allocate officer time to assist the Committee with the activities identified in the forward work programme, and with any actions that may result following consideration of those items.

#### 9. What consultations have been carried out?

None required for this report. However, the report itself and the consideration of the forward work programme represent a consultation process with the Committee with respect to its programme of future work.

## 10. What risks are there and is there anything we can do to reduce them?

No risks have been identified with respect to the consideration of the Committee's forward work programme. However, by regularly reviewing its forward work programme the Committee can ensure that areas of risk are considered and examined as and when they are

identified, and recommendations are made with a view to addressing those risks.

#### 11. Power to make the decision

Article 6.3.7 of the Council's Constitution stipulates that the Council's scrutiny committees must prepare and keep under review a programme for their future work.

#### **Contact Officer:**

Scrutiny Coordinator Tel No: (01824) 712554

Email: dcc\_admin@denbighshire.gov.uk

Note: Items entered in italics have <u>not</u> been approved for submission by the Committee. Such reports are listed here for information, pending formal approval.

Meeting	Lead Member(s)	ŀ	tem (description / title)	Purpose of report	Expected Outcomes	Author	Date Entered
25 September	Cllr. Hugh H Evans	1	BIG Plan 1: Performance Update	To consider the Joint Local Service Board's (LSB) performance in delivering its integrated strategic plan	(i) an evaluation of the effectiveness of the Joint LSB's performance in delivering its plan; (ii) identification of areas of weakness/slippages and measures to address them to improve outcomes for local residents	Liz Grieve/Emma Horan	February 2014
6 November	Clirs. Huw Li Jones	1	Heritage and Arts Service	To give an update on the outcomes of the review and the proposals to be implemented to enhance the effectiveness of the service	Evidence based recommendations with a view to further improving the offer to the public with limited resources	Steve Parker/Samantha Williams	Dec 2012 (transferred from Communities Scrutiny Committee March 2013 and rescheduled by SCVCG April 2013; deferred October 2013; deferred

Meeting	Lead Member(s)	` .		Purpose of report	Expected Outcomes	Author	Date Entered
	Cllr. Bobby Feeley	2	POVA				May 2014)
18 December							
5 February 2015	Cllr. David Smith	1	Regional Emergency Planning Service	To report the progress to date with the establishment of a regional service	Consideration of this information will ensure the provision of a resilient and robust Emergency Planning Service that will meet the needs of local residents when emergency situations occur	Rebecca Maxwell/Mile Hitchings/Philip Harrison	February 2014
	Clir. Bobby Feeley	2.	Single Point of Access	To consider the progress made with the establishment of the Single Point of Access Service	Identification of any problems associated with the Service and actions to address them	Phil Gilroy/Cathy Curtis-Nelson	April 2014
19 March							
30 April	Clir. Huw Li Jones	1	AONB Joint Committee	To monitor the progress by the Joint Committee for the new AONB since its establishment	Identification of any risks or problems which may hinder the new committee from delivering its key role in the conservation and enhancement of the area's natural beauty, and consequently impact	Howard Sutcliffe	April 2014

Meeting	Lead Member(s)	l	tem (description / title)	Purpose of report	Expected Outcomes	Author	Date Entered
					on the local economy		
June 2015	Cllr. David Smith	1	Regional Emergency Planning Service	To review the operation, management and financial benefits of the new partnership 12 months after its establishment	A guarantee that Denbighshire's residents will be safe and supported in the County experienced a natural or man-made disaster	Rebecca Maxwell	June 2014

#### **Future Issues**

Item (description / title)	Purpose of report	Expected Outcomes	Author	Date Entered
Next meeting with BCUHB: (spring/summer 2014 tbc)	To report on the progress with the development and roll-out of the localities service. The report to include the	Improved life experiences for service users and seamless working between Health and Social Care	BCUHB/DCC	June 2013
Localities	progress achieved with respect to colocation arrangements, the outcomes/impact framework, appointment of GPs locality leaders and buy-in by GPs to the HECS service and the work undertaken to support carers			
Hygiene and Infection Control	To receive facts and statistics with respect to the extent of hospital acquired infections within the Health Service in North Wales	Assurances that all possible steps are being taken to minimise the risk to patients of acquiring infections whilst in hospital	BCUHB	June 2013
Framework for Delivering Integrated Health and Social Care for Older People with Complex Needs	To consider how the joint Statement of Intent for delivering these services will be implemented in Denbighshire	Accessible and seamless health and social care services for older people with complex needs that will protect them and enable them to live as independently as possible	Nicola Stubbins/Phil Gilroy/BCUHB	December 2013

Hospital Discharge Procedures	To consider the effectiveness of the production of care plans prior to hospital discharge	Effective coordination of care plans and hospital discharge arrangements to ensure that the required support is in place when people return home from hospital	Phil Gilroy/BCUHB	
Update following conclusion of inquiry undertaken by the National Crime Agency in to historic abuse in North Wales Children's' Care Homes	To update the Committee of the outcome of the National Crime Agency (NCA) investigation in to the abuse of children in the care of the former Clwyd County Council, and to determine whether any procedures require revision.	Determination of whether any of the Council's safeguarding policies and procedures need to be revised in light of the NCA's findings	Nicola Stubbins	November 2012

For future years					

#### Information/Consultation Reports

Information / Consultation	Item (description / title)	Purpose of report	Author	Date Entered
Information	Safeguarding	To provide information on the progress made:	Gabrielle	June 2014
(September)	Children	<ul><li>(i) with the work of the Safe Employment Task and Finish Group and delivery of the Safe Employment Guidance;</li><li>(ii) with working with GPs with a view to enhancing their interaction with the child protection referral process; and</li></ul>	Heeney/Leighton Rees	
		(iii) to inform of the membership of the new North Wales Safeguarding Children's Board' and the Conwy and Denbighshire Safeguarding Delivery		
Information	Education and	(i) information on the number of children educated at home across	Karen Evans	June 2014

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Child Carer	the County; and	
Matters	(ii) on measures being taken in the County's schools to support	
	siblings of disabled pupils, and other children, to ensure that they	
	are not inadvertently excluded from school and childhood	
	activities or experiences due their caring duties.	

#### 01/07/14 - RhE

#### Note for officers - Committee Report Deadlines

Meeting	Deadline	Meeting	Deadline	Meeting	Deadline
25 September	11 September	6 November	23 October	18 December	4 December

Partnerships Scrutiny Work Programme.doc

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## Appendix 2

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
29 July	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson- Hill / Paul McGrady
	2	Modernising Education Programme – Future Proposals	To review progress to date and to identify future priority areas for investment.	Tbc	Cllr Eryl Williams / Jackie Walley
	3	Rhyl High School	To seek authority to award the construction contract for the new school	Yes	Cllr Eryl Williams / Sian Lloyd Price
	4	West Rhyl Green Space Development	To award a tender.	Yes	Cllr Hugh Evans / Carol Evans
	5	Denbighshire's Local Flood Risk Management Strategy	To approve the strategy for submission to the Welsh Government	Yes	Cllr David Smith / Wayne Hope
	6	West Rhyl Coastal Defence Scheme Phase 3	To seek Cabinet approval for the appointment of the preferred contractor for construction works on the West Rhyl Coastal Defence Scheme (Phase 3).	Yes	Cllr David Smith / Mike Hitchings
	7	Items from Scrutiny Committees	To consider any issues	Tbc	Scrutiny Coordinator

#### Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer	
			raised by Scrutiny for Cabinet's attention			
2 September	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson- Hill / Paul McGrady	
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator	
30 September	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson- Hill / Paul McGrady	
	2	Treasury Management Report	Annual review of the performance of the Council's treasury management	Tbc	Cllr Julian Thompson- Hil / Paul McGrady	
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator	
28 October	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson- Hill / Paul McGrady	
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for	Tbc	Scrutiny Coordinator	

#### Cabinet Forward Work Plan

Meeting	Item (description / title)		Purpose of report	Cabinet Decision required (yes/no)	Author – Lead member and contact officer
			Cabinet's attention		
25 November	1	Tenancy Terms and Conditions and Service Charges	To consider updated tenancy terms and conditions and charges for additional landlord services	Tbc	Cllr Hugh Irving / Stephen Collins
	2	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson- Hill / Paul McGrady
	3	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator
16 December	1	Finance Report Update	To update Cabinet on the current financial position of the Council	Tbc	Cllr Julian Thompson- Hill / Paul McGrady
	2	Items from Scrutiny Committees	To consider any issues raised by Scrutiny for Cabinet's attention	Tbc	Scrutiny Coordinator

## Note for officers - Cabinet Report Deadlines

Meeting	Deadline	Meeting	Deadline	Meeting	Deadline

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#### Cabinet Forward Work Plan

July	15 July	2 September	18 August	30 September	16 September
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<u>Updated 25/06/14 - KEJ</u>

Cabinet Forward Work Programme.doc

## Appendix 3

## **Progress with Committee Resolutions**

ate of Meeting   Item number and title	Resolution	Progress
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5 June 2014	6. Conwy and	RESOLVED:	
	Denbighshire Local	(a) To accept the report and note the progress	
	Safeguarding	achieved in delivering the Conwy and	
	Children's Board	Denbighshire Local Safeguarding Children's	
		Board Business Plan for 2013/14;	
		(b) That every effort be made to facilitate the work	
		of the Safe Employment Task & Finish Group	
		and to deliver the Guidance:	
		(c) That the Board should continue to work with	
		GPs with a view to enhancing their interaction	An Information Report is
		with the child protection referral process;	scheduled into the
		(d) That information on the progress achieved with	
		both (b) and (c) above be reported back to the	programme for distribution
		Committee in due course:	during September 2014.
		(e) That information on membership of the new	BCUHB is looking at this
		North Wales Safeguarding Children's Board and	with the Assistant Medical
		the Conwy and Denbighshire Safeguarding	Director and Primary Care
		Delivery Group be circulated to members as	Support Unit, a
		soon as they become available;	development session has
		(f) That information be provided on the number of	
		children educated at home across the County	
		and on measures being taken in the County's	, ,
		schools to support siblings and friends of	
		disabled pupils to ensure that they are not	be determined
		inadvertently excluded from school and	
		childhood activities or experiences due to their	An Information Report has
		caring duties.	been requested on home
			educated children etc.
	9. North Wales	RESOLVED:	
	Regional Advocacy		

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Service	(i) Subject to the above observations and the	The Committee's
	assurances received with respect to the	recommendations were
	allocated budget being sufficient to deliver the	reported to Cabinet at its
	service, to support the proposal to commission a	meeting 24 June 2014.
	regional advocacy service for vulnerable	
	children and young people; and	
	(ii)To recommend to Cabinet that it supports the	
	proposal to commission a North Wales	Cabinet approved the
	Advocacy Service for Children and Young	commissioning of the
	People subject to the reassurances given that	advocacy service on a
	the budget is sufficient to deliver the service and	regional basis in partnership
	to discharge the Council's duty to support	with the six North Wales
	children and young people to make	local authorities.
	representations or complaints about their care in	
	the services.	

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# <u>Denbighshire County Council</u> <u>Task & Finish Group Terms of Reference</u> Affordable Housing

#### **Introduction:**

Affordable Housing is a key issue for the Council, crossing both Housing and Planning Strategy/Policy. It is also part of the Council's Priority in the Corporate Plan, "Ensuring access to good quality housing".

Provision of Affordable Housing is a complex matter, with many components, and covers a number of Council Services, Lead Member Portfolios with input from external partners. The complexity and Member interest was highlighted at Planning Committee in May when Members were presented with the Supplementary Planning Guidance (SPG) on Affordable Housing and again in June when the Draft Local Housing Strategy was presented to Council Briefing. The issue has also been raised by Welsh Audit Office which highlighted concerns regarding the lack of clarity in relation to Denbighshire's strategy for delivering affordable housing.

The two relevant Lead Members (Cllr David Smith and Cllr Hugh Irving) with support from the relevant Corporate Director (Rebecca Maxwell) and the two relevant Heads of Service (Graham Boase and Peter McHugh) concluded that a Member/Officer Task & Finish Group looking at Affordable Housing was required. This approach was endorsed during the Council Briefing discussion in June on the Local Housing Strategy.

This paper represents the Terms of Reference for the Task & Finish Group, as agreed by the 2 relevant Lead Members.

#### Membership:

The Task & finish Group shall comprise of 8 Members as follows;

Lead Member Public Realm

Lead Member Customers & Communities

Chair of Planning Committee

- 2 Members nominated by Planning Committee (in addition to the Chair of Planning Committee)
- 1 Member nominated by Partnership Scrutiny
- 1 Member nominated by Performance Scrutiny
- 1 Member nominated by Communities Scrutiny

The Task & finish Group will be co-chaired by the two Lead Members.

Officers supporting the work of the Task & finish Group will be Rebecca Maxwell, Graham Boase and Peter McHugh. Other Officers will attend as and when required.

#### Remit:

To consider all matters relating to the demand for Affordable Housing, the supply of Affordable Housing and access to and eligibility for Affordable Housing across the County.

The work of the Group should therefore influence the relevant planning policies and guidance associated with Affordable Housing, the Local Housing Strategy, the development of the Council's approach to the Corporate Priority, "Ensuring Access to good quality housing", and all other Council work related, directly or indirectly, to Affordable Housing.

The Group will meet on 6 occasions, unless the 2 Lead Members consider additional sessions are required.

The 6 sessions should be held over a 3 month period starting September 2014 and concluding in November 2014 (i.e. ideally there will be 2 sessions per month for 3 months). The Sessions shall be as follows;

**Session 1:** Statistical analysis of historic provision/demand of Affordable Housing. Set a clear definition of what Affordable Housing is (and what it isn't)

**Session 2:** Look at the supply of Affordable Housing through the "public sector" (e.g. existing Council Housing, possible new Council Housing, Welsh Government funding, Council funding initiatives Registered Social Landlords etc). Furthermore the session will clarify the respective roles and responsibilities for Planning and Housing Services in the supply of affordable housing.

**Session 3:** Look at the supply of Affordable Housing through the "private sector" (e.g. private developers, Planning controls and new initiatives.

**Session 4:** Look at access and eligibility, so who can currently access Affordable Housing, how do they access Affordable Housing, what are the "local" initiatives, are certain parts of our society not being catered for etc.

**Session 5**: A "reserve" session to pick up on issues not currently anticipated or picked up in Sessions 1 - 4.

**Session 6:** Draw together broad conclusions, make recommendations on how to proceed etc. Prior to each Session Graham Boase and Peter McHugh will ensure a set of papers are circulated to Members of the Group for their consideration, ensuring a balance is struck between providing Members with appropriate information, while not over burdening Members with reports & paperwork.

The Sessions should be informal, and focussed on the topic of the day. Members and Officers should challenge each other on the relevant issues so there is a full understanding of the legislative/statutory requirements, the local issues facing residents of Denbighshire and the concerns of Members in terms of addressing the local concerns and making appropriate decisions.

#### **Reporting:**

As a Task & Finish Group, the Group have no powers to make decisions that influence policy/procedures, however the Group have an important role to play in making clear recommendations on improvements and how those improvements should be delivered.

Under 'Reporting', given the debate at Council Briefing, I wonder if we should specifically reference the SPG on Affordable Housing. We should also strengthen the reference to the LDP Steering Group - there will be a role for the Group in reviewing SPGs developed as a consequence of the T&F group's recommendations.

The conclusions/recommendations of the Group will therefore influence a number of areas, not least the Draft Local Housing Strategy, Planning Policy and Guidance and the Corporate Priority, "Ensuring access to good quality housing". Formal decisions on any recommendations from the Group will therefore need to be made through the appropriate channels such as reporting to Council, Cabinet, Planning Committee, Lead Member Delegated Decisions etc. The LDP Steering Group will be responsible for reviewing SPGs developed as a consequence of the Task and Finish Group recommendations and there may also be a role for Scrutiny Committee in moving certain recommendation forward.

It is suggested at this stage that the Group present its findings, conclusions, and recommendations to the first Council Briefing in 2015.

In this regard therefore it is considered appropriate to wait until the Group has concluded before the Council adopts the Local Housing Strategy and before Planning Policy/Guidance on Affordable Housing is amended. Appropriate Forward Work Programmes should be amended to reflect the reporting timelines of this Group.